

GOSH



**Annual General Meeting and
Annual Members' Meeting 2022**
Celebrating our Partnerships

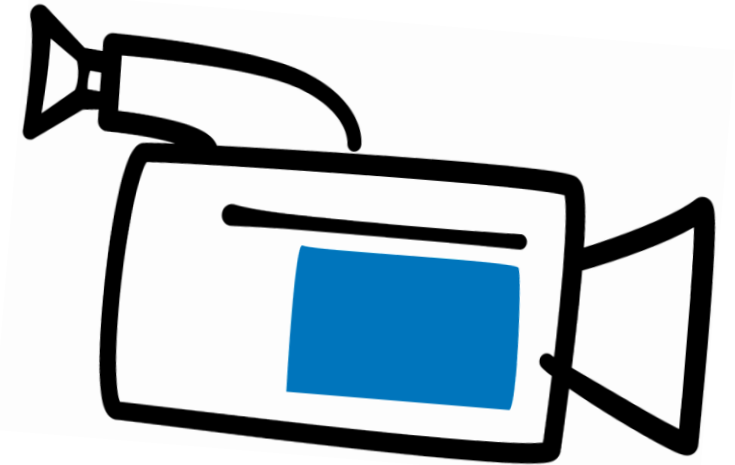


Agenda

5:00pm	Welcome
5:05pm	Chief Executive's Report 2021/22
5:25pm	Celebrating our Partnerships Our Staff Networks
5:35pm	Quality Report 2021/22
5:55pm	Financial Report 2021/22
6:05pm	Membership Update 2021/22
6:15pm	Questions
6:25pm	Final thanks and close



**This meeting will
be recorded**



Welcome from the Chair

Sir Mike Rake

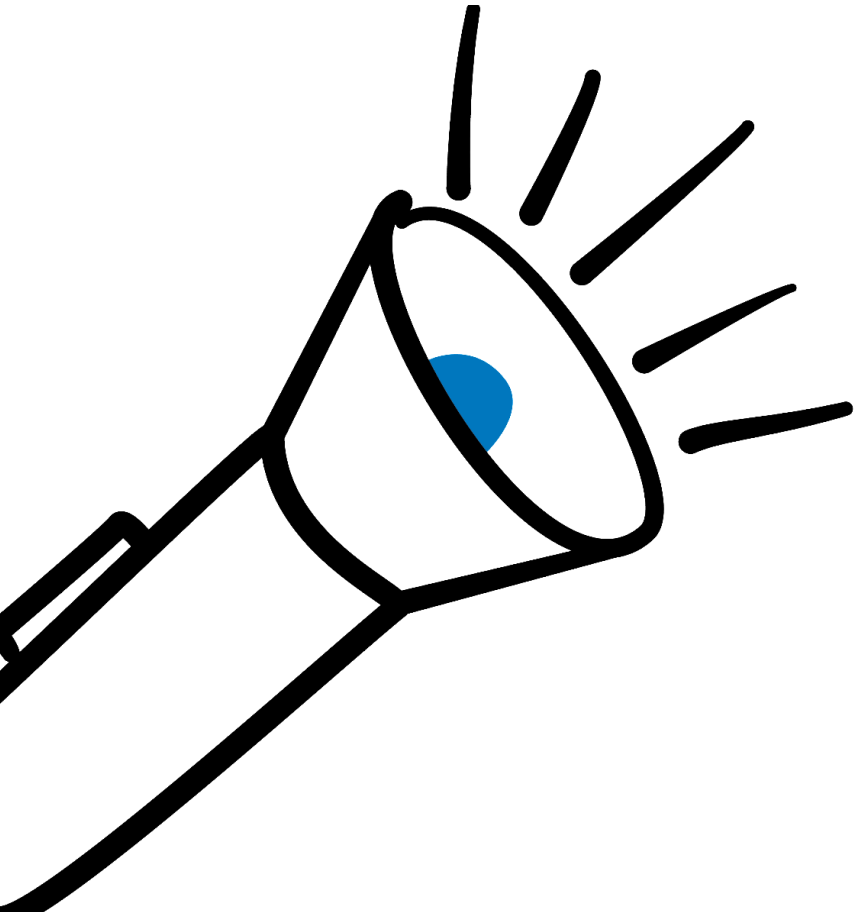


Chief Executive's Report 2021/22

Mr. Mat Shaw
Chief Executive



Highlights from the last year



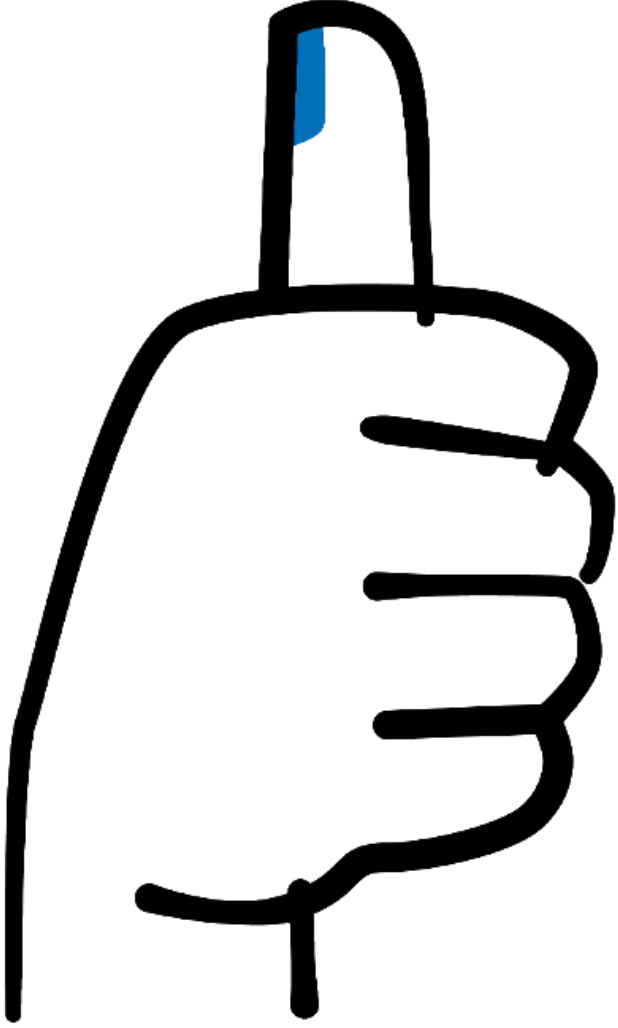
Key achievements

How we performed

Partnership working

Supporting our staff

Key achievements



April 2021

May 2021

June 2021

July 2021

August 2021

September 2021

October 2021

November 2021

December 2021

January 2022

February 2022

March 2022

April 2021



**Fiftieth patient receives
thymus transplant at
GOSH**

May 2021

June 2021

July 2021

August 2021

September 2021

October 2021

November 2021

December 2021

January 2022

February 2022

March 2022

April 2021

May 2021



ADA-SCID gene therapy breakthrough

June 2021

July 2021

August 2021

September 2021

October 2021

November 2021

December 2021

January 2022

February 2022

March 2022

April 2021

May 2021

June 2021



Sight and
Sound
building
opens



July 2021

August 2021

September 2021

October 2021

November 2021

December 2021

January 2022

February 2022

March 2022

April 2021

May 2021

June 2021

July 2021

**GOSH Digital
Education Network
(DEN) launched by
GOSH Learning
Academy**

GOSH DEN



August 2021

September 2021

October 2021

November 2021

December 2021

January 2022

February 2022

March 2022

April 2021

May 2021

June 2021

July 2021

August 2021



**Domestic Services
Team brought in
house**

September 2021

October 2021

November 2021

December 2021

January 2022

February 2022

March 2022

April 2021

May 2021

June 2021

July 2021

August 2021

September 2021



The Big Conversation is a new initiative for us here at our Trust – designed to spark conversations on important topics and gather insights from you to then shape our Trust-wide plans.



Launch of

October 2021

November 2021

December 2021

January 2022

February 2022

March 2022

April 2021

May 2021

June 2021

July 2021

August 2021

September 2021

October 2021



GOSH patient is youngest to
receive **'mismatched heart'**
transplant

November 2021

December 2021

January 2022

February 2022

March 2022

April 2021

May 2021

June 2021

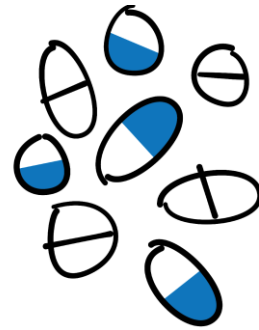
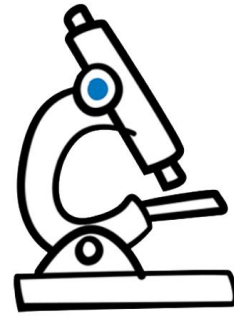
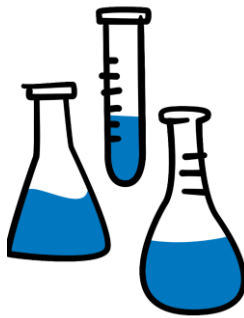
July 2021

August 2021

September 2021

October 2021

November 2021



The largest ever stem cell clinical trial for children with the severe genetic skin condition **gets underway**

December 2021

January 2022

February 2022

March 2022

April 2021

May 2021

June 2021

July 2021

August 2021

September 2021

October 2021

November 2021

December 2021

National Apprenticeship Awards 2021



January 2022

February 2022

March 2022

Winners of the **Regional Large Employer Award** and **National Highly Commended Large Employer award**



April 2021

May 2021

June 2021

July 2021

August 2021

September 2021

October 2021

November 2021

December 2021

January 2022

GOSH research shows pre-screening for Spinal Muscular Atrophy (SMA) is possible through new-born blood spot test



February 2022

March 2022

April 2021

May 2021

June 2021

July 2021

August 2021

September 2021

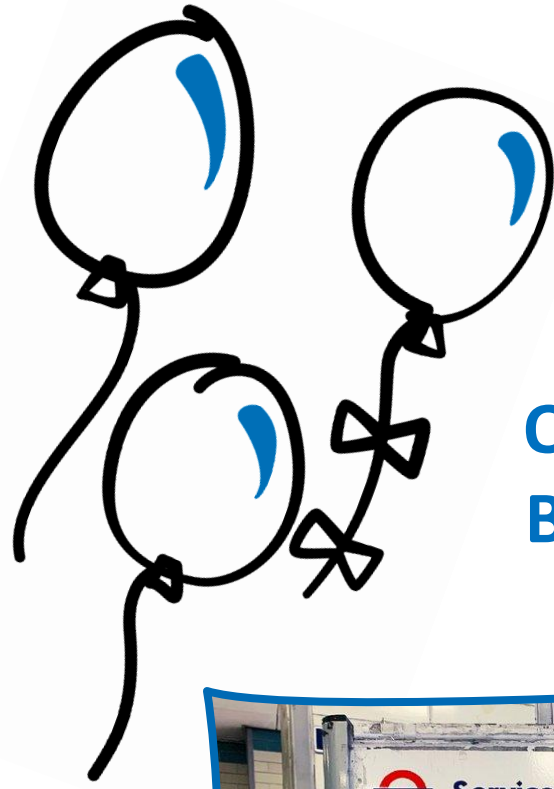
October 2021

November 2021

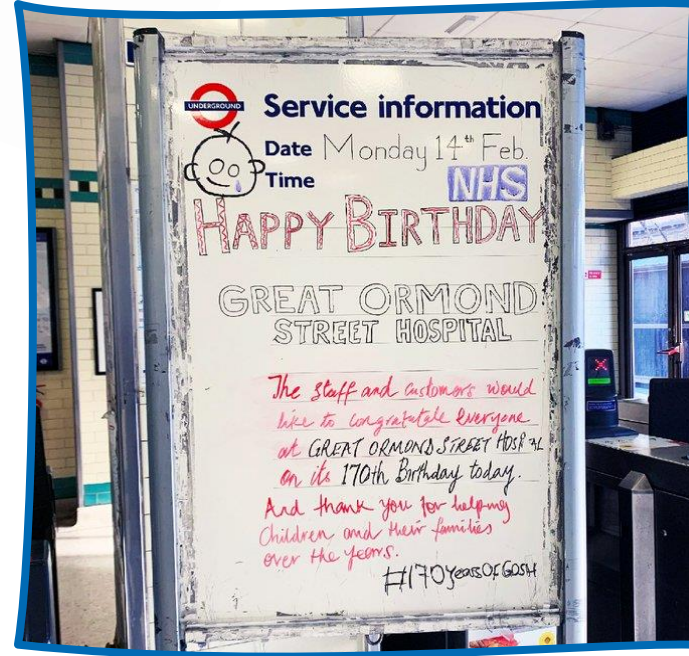
December 2021

January 2022

February 2022



Our 170th
Birthday!



March 2022

April 2021

May 2021

June 2021

July 2021

August 2021

September 2021

October 2021

November 2021

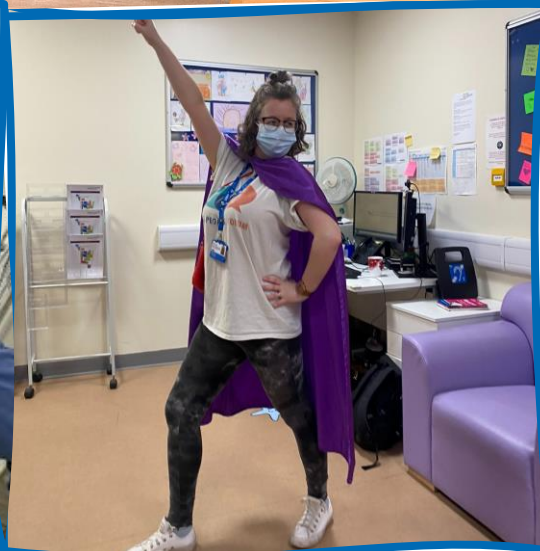
December 2021

January 2022

February 2022

March 2022

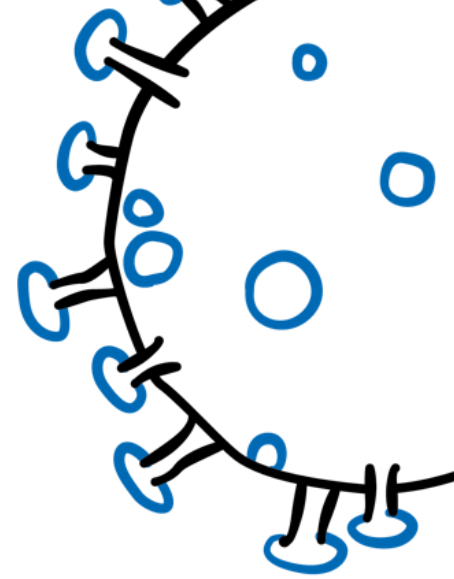
Paediatric Accelerator
Super Saturday
to help tackle waiting lists



Child First and Always

Throughout 2021/22 and the Covid Omicron surge we continued to operate by:

- Delivering care for as many children and young people as possible based on clinical urgency.
- Working with hospitals across the wider healthcare system to support pandemic response and recovery, including taking general paediatric patients and operating an '**always say yes**' approach.



Patient Safety

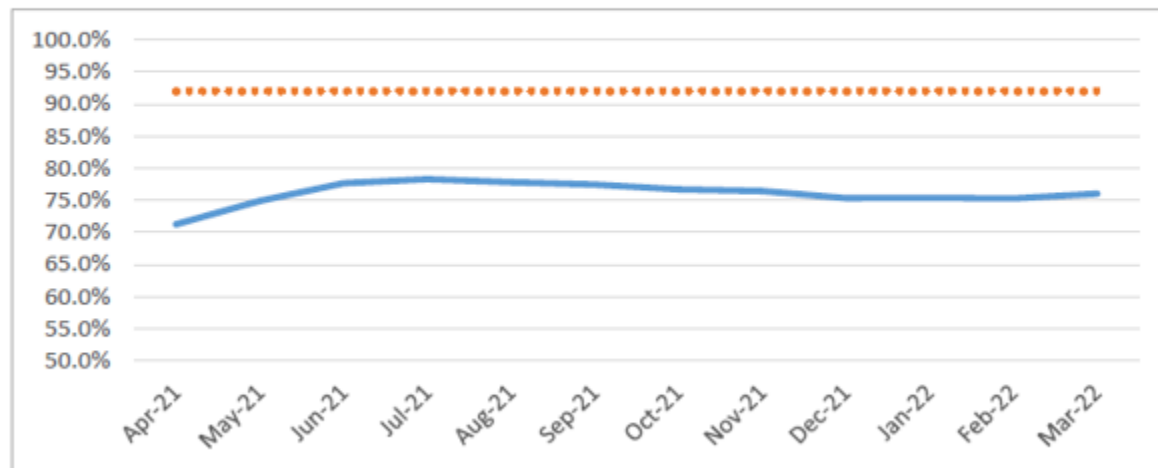
We made a commitment to an extensive Patient Safety Transformation Programme during the year.

We created a patient safety delivery plan and have integrated our patient safety and quality teams within the organisation to ensure we are doing everything possible to improve patient safety.



How we performed

Improvement in Performance

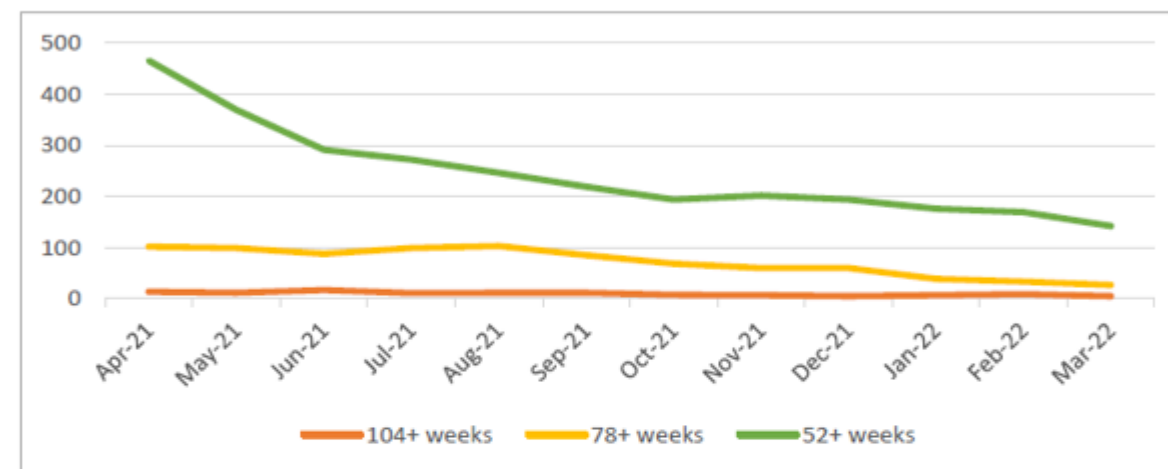


..... NHS RTT rules state 92% as target — GOSH's performance

Overall our Referral to Treatment (RTT) performance improved from 71.3% in April 2021 to 76% for March 2022 for people waiting less than 18 weeks.

We achieved 4 out of the 5 Cancer Waiting Time standards throughout 21/22 – an amazing achievement through the continuing COVID challenges.

Reduction in Long waits



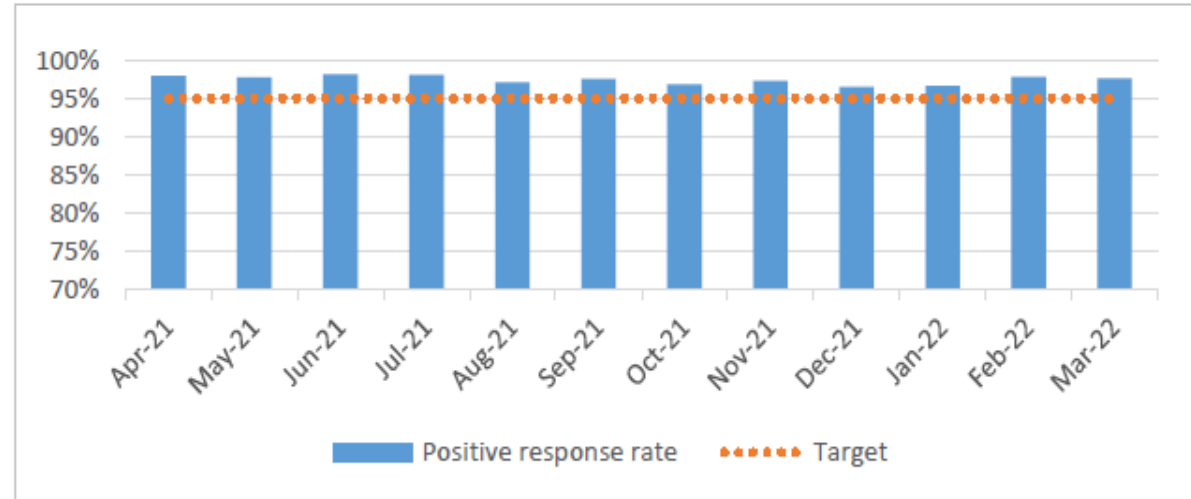
Wait time	April 2021	March 2022
104+ weeks	14	5
78+ weeks	102	27
52+ weeks	465	142
18+ weeks	1952	1635

Friends & Family Test

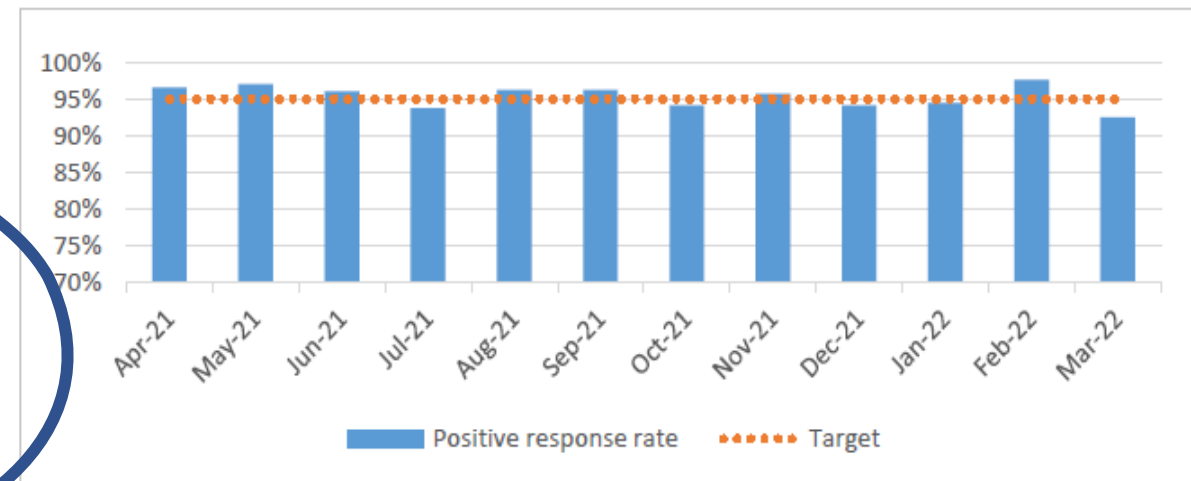
We achieved >95% positive responses for Inpatient Friends & Family Test every month in 21-22!

Outpatient Friends & Family Test achieved >95% positive responses for 7 of the 12 months, however were above 90% for every month in the year.

Inpatient



Outpatient



We are very pleased with the care we have received at GOSH. The operation and subsequent procedure was undertaken with the utmost care and at all times, we were pleased that this took place at GOSH with it's dedicated and experienced staff—
Magpie Outpatients

Overall care is great, nurses, doctors, physio, play specialist etc. everyone keeps [our child] happy. Always slow to discharge. Although this time is better.—
Lion Ward

Local Partnerships

The Royal Marsden Epic Partnership

In October 2021 a collaboration to work in partnership with The Royal Marsden on the shared Epic Electronic Patient Record (EPR) system was formed. Working in partnership will enable us to make future developments to the

system faster and by sharing skills and expertise we'll maximise the benefits of the system for staff and patients.



Royal Free London

We formed strategic partnerships for innovation and data and collaborated with the Royal Free London NHS Foundation Trust Innovation Team to develop apps, robotics and digital pathways. The Digital Learning team worked closely with the Royal Free team, upskilling them so they could use the GOSH Digital Education Network to its maximum.

GOSH DEN

UCL Great Ormond Street Institute of Child Health (ICH)

In partnership with UCL Great Ormond Street Institute of Child Health (ICH), we set up “the Lucy Booth”, a patient drop-in mental health centre stand in the hospital’s reception area, and we found a significant positive impact on users’ mental health symptoms and quality of life measures at six month follow-up.



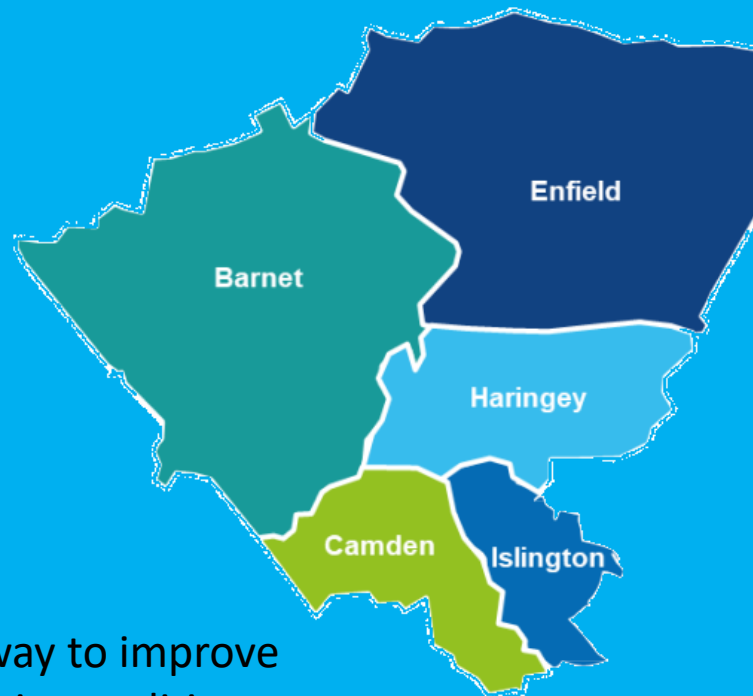
Regional Partnerships

NCL Integrated Care System

The Integrated Care Systems (ICS) went live on 1 July 2022. We are part of the North Central London ICS, which is a partnership of local authorities and health and care organisations across five boroughs.

This includes:

- 12 hospital trusts
- 5 local authorities
- One clinical commissioning group
- 200+ general practices
- 300+ pharmacies
- 200+ care homes
- Countless voluntary sector organisations and community groups providing essential care



Together we are working in a joined up way to improve health outcomes for residents and tackle inequalities that currently exist.

North Thames Paediatric Network

GOSH hosts the network which represents 25 hospitals across the North London area and into borders of the East of England.

An operational delivery network for children and young people; looking at workstreams spanning surgery, critical care, neurology, gastro, transition, cardiac, cancer, dental and respiratory.

UK Children's Hospital Alliance



National Partnerships

Impact

Pediatric Accelerator Programme

51,787 elective and day case appointments
1,588 above the Accelerator target, 132 average per month

205,623 outpatient appointments
8,185 above the Accelerator target, 682 average per month

69% reduction in >52 week waiting list

International Partnerships

European Children's Hospital Organisation

GOSH is a founding member of the European Children's Hospital Organisation (ECHO), a partnership of specialist paediatric hospitals across the continent. During 2021-22 GOSH collaborated with ECHO in a range of areas, including innovation, nursing leadership and co-ordinating offers of support for sick children fleeing the conflict in Ukraine.



International Precision Child Health Partnerships

The partnership is the **first major global collaboration around genomics and child health**, with particular focus on supporting multicentre data and clinical informatics projects.

The project will see us joining forces to evaluate genomic data, clinical data and scientific and medical expertise to accelerate discovery and therapeutic development.





**GREAT
ORMOND
STREET
HOSPITAL
CHARITY**



Parklet

**Sight and Sound
Centre**



Children's Cancer Centre

**BUILD IT.
BEAT IT.**



To note: Timeline to be updated

Building a sustainable hospital for the future

During the last year we:

- Welcomed four new, fully electric Peter Panbuses
- Reduced desflurane (anaesthetic gas) usage by **98.4%**
- Formed a Governor's Sustainability Working Group
- Ride for their Lives: Raised awareness at the UN Climate Change Conference (COP26) about the ways air pollution and climate change are affecting children and young people.



Research and Digital Innovations



Partnership Research

ViroCell Biologics: to address the global viral vector manufacturing bottleneck for clinical trials

Royal Free London NHS Foundation Trust Innovation Team: to develop apps, robotics and digital pathways

With Southampton Children's Hospital: vaccine research study sites for immunocompromised children as an extension to the adult OCTAVE study

GOSH researchers contributed to 11 life-changing new treatments which received regulatory approval in Europe and the USA

GOSH's Clinical Research Facility (CRF) received 5-years of funding to deliver early stage clinical research

Covid Studies: impact of infection in children, young people and during pregnancy, the effect of long-covid and Covid viral genomic of paediatric patients.

Digital Partnerships

Sensyne Health

Roche

Board appointment

We welcomed a new Chief Nurse, **Tracy Lockett** in February 2022.

We would like to thank **Alison Robertson**, who has been chief nurse at GOSH since the spring of 2018



Delivered training on The Inclusive Manager Essentials Programme
'I Care – Looking After Yourself, Looking After Our People'

Recruited to the Trust Wellbeing Guardian role

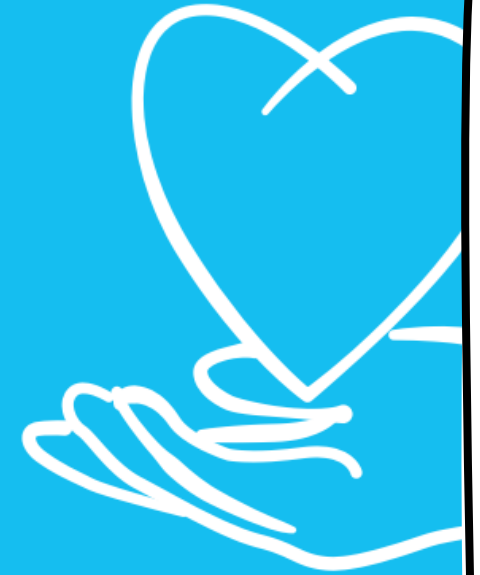
Held a weekly health and wellbeing webinar

Commenced delivery of appraiser health and wellbeing training

Promoted cycle events including *Love to Ride* September challenge and
COP 26 cycle from GOSH to Glasgow

Produced a manager's resource to help them support their teams
health and wellbeing

Relaunched the Mind, Body and Spirit pages on the staff intranet



Mind, Body and Spirit

**Our Health and
Wellbeing Framework
2020–2022**

Making GOSH a great place to work



Seen and Heard

Our Diversity and Inclusion Framework 2020–2022

Making GOSH a great place to work

Set up an EDI Steering Group with UCL and BCR to influence the wider system

We recruited a new Diversity and Inclusion Officer who joined in January

We launched Star Ally award as part of our annual staff awards

Focused The Big Conversation on Allyship

Hosted a range of BAME listening events

Launched a De-bias recruitment and selection toolkit

We published our Diversity and Inclusion 2021 Annual Report

Celebrated a number of awareness events such as Disability History Month and South Asian Heritage Month

Re-launched our former Staff Forums as Network



Star Awards 2021

On 15 December we held our Annual Staff Awards ceremony where we came together to celebrate our wonderful colleagues who have gone Above and Beyond in their work



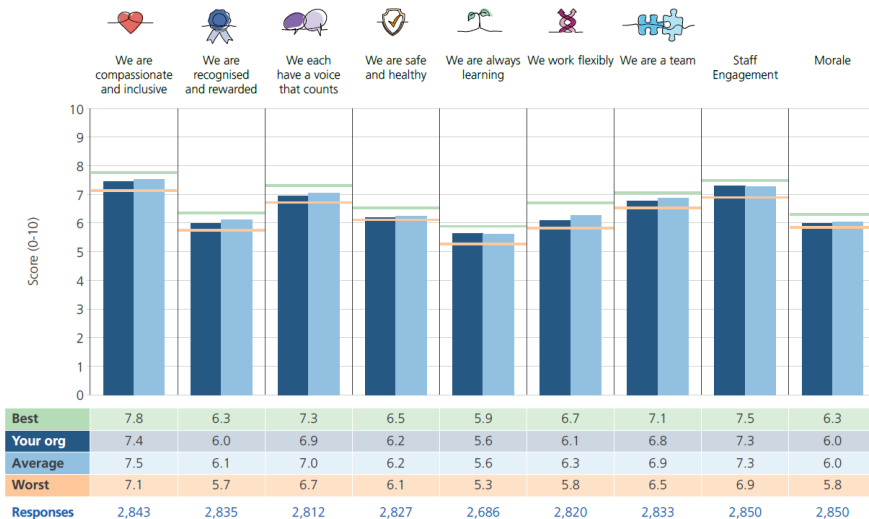


Engaging and Listening

Staff Survey Results

2,857 staff (56%) responded to the survey this is our highest response rate so far.

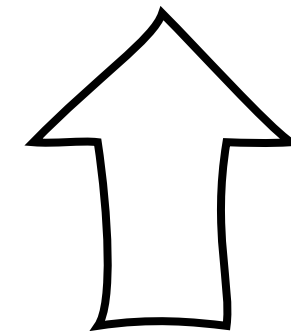
We are average for four themes and slightly below average for five themes.



Raising Concerns

Providing a confidential and independent space for everyone at GOSH is important and we saw an increase in the number of people using the service.

We believe that the more people who feel safe enough to raise concerns, the better we become as an organisation in terms of both safety and in making GOSH a great environment to work in.



2021/2022
187
concerns raised

2020/2021
115
concerns raised

Staff Networks

Our patients come from many different backgrounds and we think our hospital can only benefit by having staff who are equally diverse. We know that a diverse and inclusive workforce can help us to develop new ways of thinking, leading to improvement and innovation in the way we work.

We are proud to have active staff networks.



Ensuring the Trust recognises and involves staff and volunteers who identify as lesbian, gay, bisexual, trans or non-binary (LGBT+) and/or relationship diverse



Challenging the status quo, uniting and celebrating those who identify as women to embrace their multiple and intersectional identities



Empowering Black, Asian and Minority Ethnic colleagues to achieve their potential through creating a positive change and cultural shift in the Trust



Providing a community to support and empower staff, and to strengthen our visibility and voice in order to help make GOSH a fully inclusive employer



NHS

**Great Ormond Street
Hospital for Children
Pride Network**

Activities over the past year

- LGBT+ History month: focused on intersectionality, with speakers discussing intersectional issues for south Asian queer women, disabled queer people, and trans and non-binary people
- Intersectional sessions for Black History Month and Disability Pride co-organised by Pride and other staff networks
- Introduced a Queer Lending Library with a heavy focus on intersectional titles

Priorities for the coming year

- Introducing Trust Policy and local training for supporting trans and non-binary patients, families, and staff
- Increasing awareness of intersectionality and the compounding issues this creates
- Enhancing the sense of community for LGBTQIA+ staff by introducing a queer year calendar of events for staff



NHS

Great Ormond Street
Hospital for Children

Women's Network

Challenging Uniting Celebrating



Work so far

Inspirational Woman of the Year 2021: Claire Simcock

Personal Safety:

Feeling safe travelling to and from work

Women's Health

Maternal Health Awareness and Fertility and Infertility

Women's History Month:

Allyship and Francesca Martinez

Oh My GOSH Podcast

Parental Leave:

Staff Survey

Career Development:

Debiasing Recruitment

Looking forward

Women's Health:

Menopause Awareness Session

Breast Cancer Awareness

Career Development:

External Leadership Course
Inspirational Women of the Year 2022

Personal Safety:

Self Defence Taster Sessions

Parental Leave:

Survey Results



This year's activity

- Hosting diverse and inclusive events that inspire debate and challenge outdated/inaccurate perceptions offering greater inclusion and understanding.
- Promoted and celebrated shared cultures and history among GOSH staff and service users.
- Provided a safe platform for members' voices to be heard on key issues and highlighted the needs and experiences of ethnically diverse staff and service users.

Priorities for the upcoming year

- To have more influence in the GOSH diversity and inclusion agenda.
- Further highlight and learn from the experiences of ethnic staff groups.
- Implement a regular pan network event to amplify marginalised voices and staff.
- Provide updates on career progression opportunities to help bridge the gaps of inclusion within the workforce (i.e. training, promotion, networking).
- Increase the visibility of the REACH staff network across GOSH.
- Consult, engage and build relationships with REACH network members regularly.



NHS

**Great Ormond Street
Hospital for Children**

ENABLED Network

This year we have...

Joined the Business Disability Forum on behalf of the Trust

Delivered training sessions on disability in the workplace, open to all staff

Worked with the Health and Wellbeing team and other staff networks to provide wellness events for staff

Held teaching sessions for theatre staff with the other staff networks

Our priorities for the coming year:

Deliver more teaching sessions

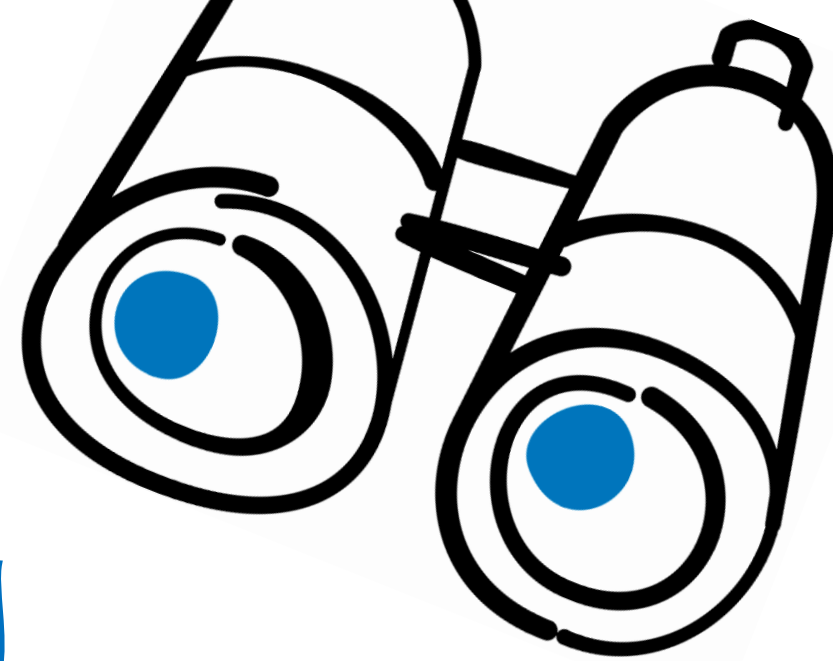
Review the Trust's sickness policies to ensure that they are as fair as possible for all staff

Quality Report 2021/22

Prof. Sanjiv Sharma
Medical Director



Looking back ...



2021/22

Largely dominated by COVID-19

Period of review, reset and recover for services as activity starts to climb to pre-pandemic levels

Staff continue to remain dedicated, focused and committed to providing high quality and safe care to our patients and their families

Partnership with the charity 'Patient Safety Learning' to support and challenge us

Our priorities in 2021/22



Safety

- Improve identification and management of the deteriorating Child
- Second Opinions

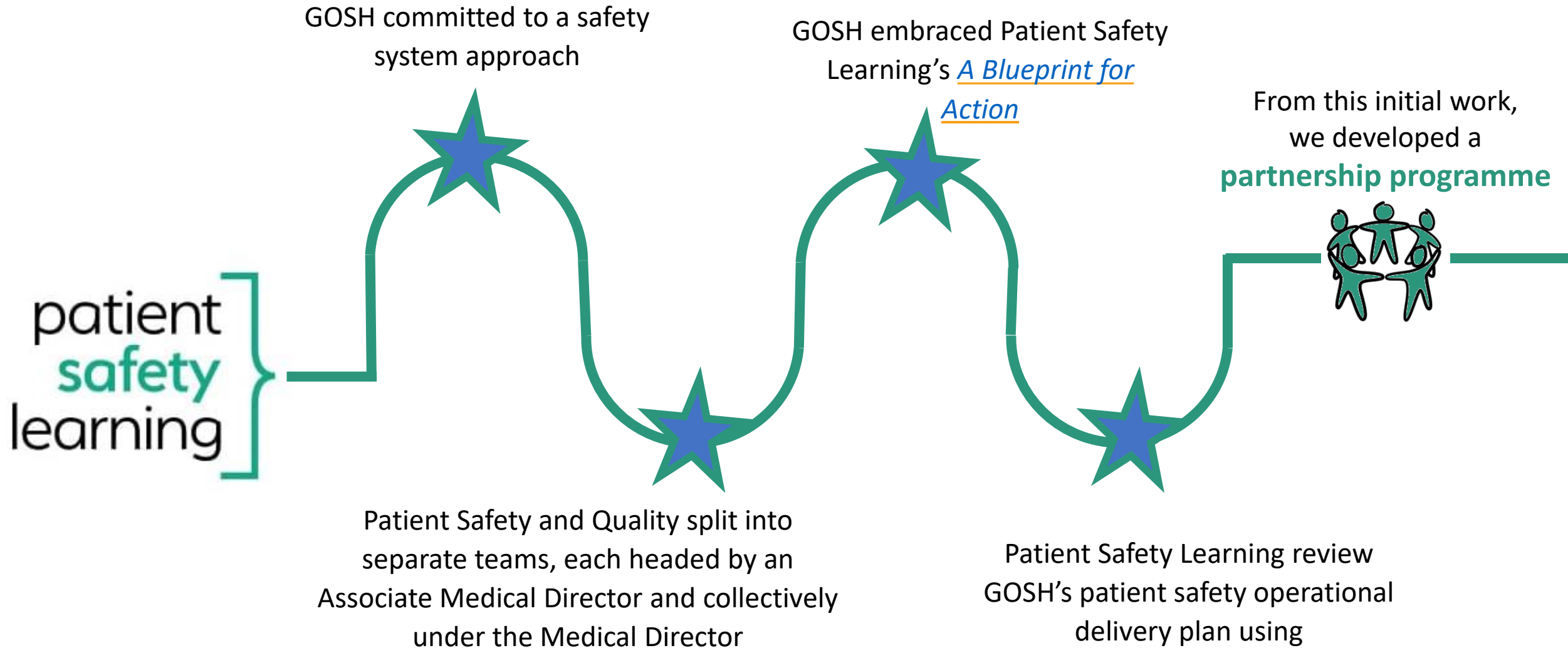
Clinical Effectiveness

- Developing and implementing ward accreditation
- Implementation of the Quality Governance Management Framework

Experience

- Managing uncertainty in Healthcare
- Out of Hours Activities

GOSH and Patient Safety Learning



Context and drivers for change

Wanting to achieve a fair, just and transparent culture

External regulatory concerns

Seen as an expert 'ivory tower'

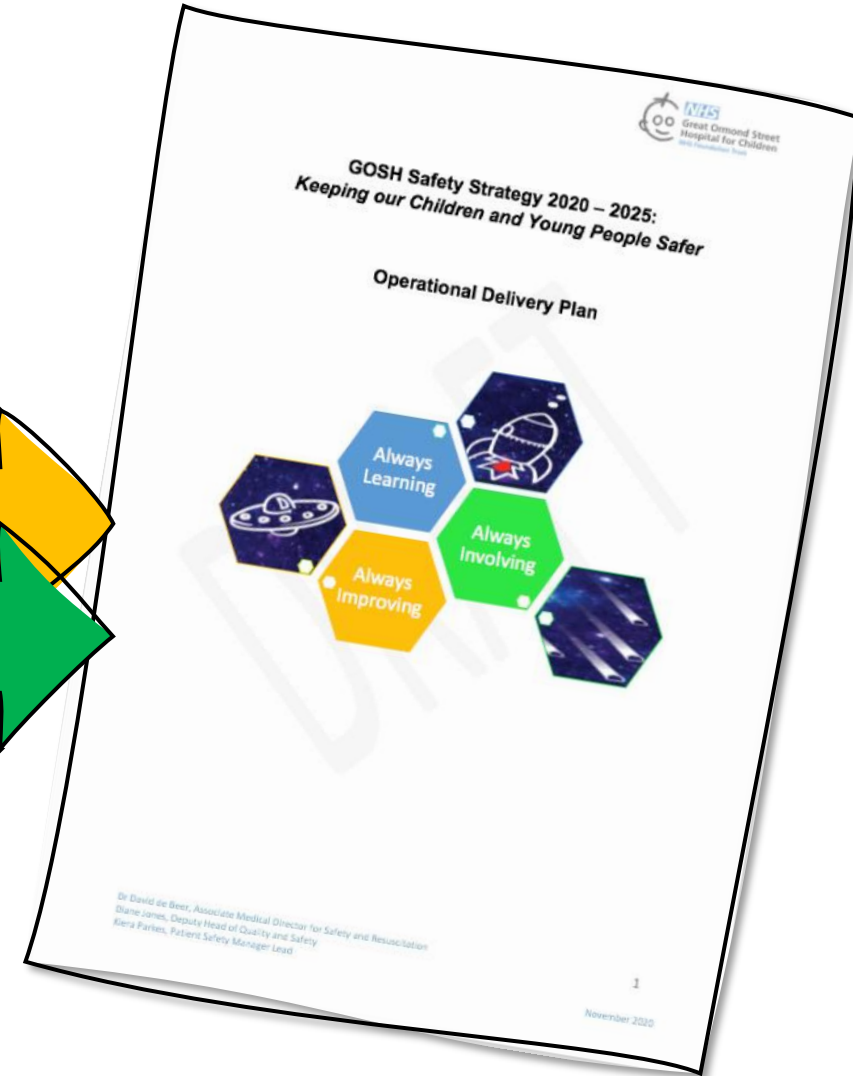
Reputational concerns highlighted in the media

Values led leadership commitment

Wanting to engage with experts on the 'how to'

Safety delivery programme launched

Safety owned by the whole organisation



Delivering change

- Programme Board led by Medical Director
- Designed integrated delivery programme
 - Senior Responsible Officer leadership and Project Manger capacity
- Investment in internal capacity
 - Central patient safety & quality improvement teams
 - Patient safety roles in Clinical Directorates
- New integrated delivery programme
- Staff / patient engagement & communications



Our priorities for 2022/23

Safety

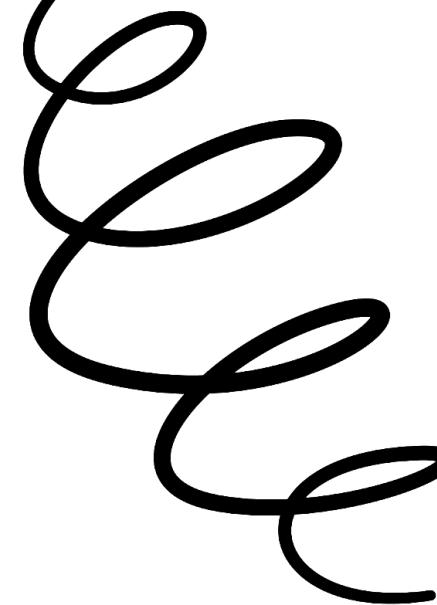
- Refine governance structures for the trust wide use of medicines

Clinical Effectiveness

- Implementation of level one of the National Patient Safety Syllabus
- Update and implementation of Duty of Candour education
- Development of the Patient Safety Team

Patient Experience

- Multidisciplinary team informed consent for tertiary and quaternary referrals



Finance Report 2021/22

Mrs. Margaret Ashworth
**Interim Chief Finance
Officer**



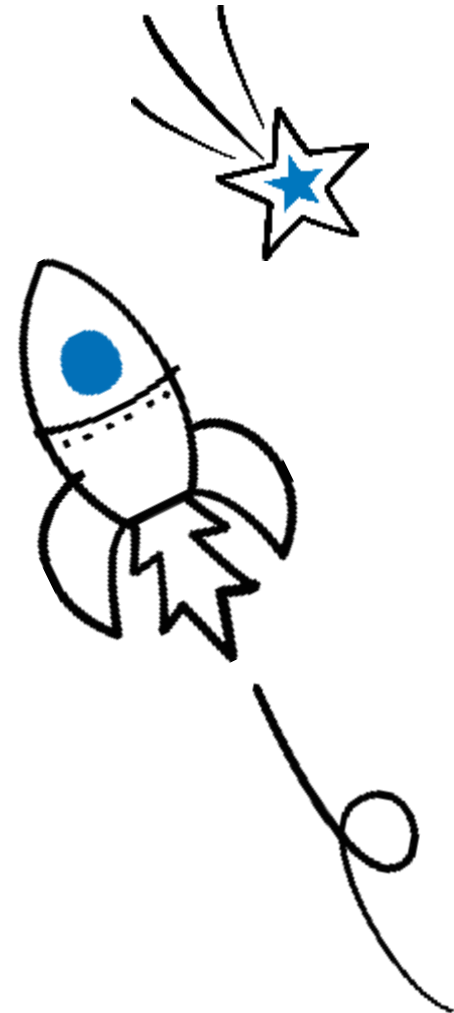


Independent auditor's report

“In our opinion the financial statements of Great Ormond Street Hospital for Children NHS Foundation Trust:

- **Give a true and fair view** of the Foundation Trust's affairs as at 31 March 2022 and of its income and expenditure for the year then ended;
- Have been properly prepared in accordance with the accounting policies directed by NHS Improvement; and
- Have been prepared in accordance with the requirements of the National Health Service Act 2006.”

Extract from pages 132 to 135 of the 2021/22 Annual Report



Income and expenditure 2021/22 (£m)

Summary Financial Results

	2020/21	2021/22	Change	
	£m	£m	£m	%
Operating Income	570.1	573.2	3.1	0.5%
Operating Expenses	(540.0)	(556.5)	(16.5)	3.1%
Earnings before Depreciation, Interest and Public Dividend				
Public Dividend	30.1	16.7	(13.4)	-44.5%
Depreciation, Interest and public dividend	(31.7)	(35.2)	(3.5)	11.2%
Operating surplus before Capital Donations and Impairments	(1.5)	(18.5)	(17.0)	1096.6%
Capital donations	9.1	8.1	(1.0)	-10.6%
Impairments	(1.2)	(6.2)	(5.0)	419.3%
Losses on Disposal	0.0	(0.7)	(0.7)	0.0%
Retained Surplus	6.3	(17.3)	(23.6)	-373.7%
Retained Surplus	6.3	(17.3)		
Add back Impairments	1.2	3.8		
Remove Donated Impact	5.4	9.1		
Control Performance Total	12.9	(4.4)		

- £4.4m deficit
- Operating expenses increased to a greater extent than income
- - Staff costs increased by £21.5m (7%)
- - Clinical supplies costs increased by £6.3m (5%)
- Public dividend payments were at similar levels as the previous year
- Capital donations were slightly lower in the year



Key performance measures



Financial year ended	2020/21	2021/22
Key performance measures		
EBITDA * as a % of income	5.3%	2.9%
Net surplus as a % of income	2.3%	N/A
Income growth	9.9%	0.5%
Number of days cash in the bank	85.3	81.1

* Earnings before interest, tax, depreciation and amortisation

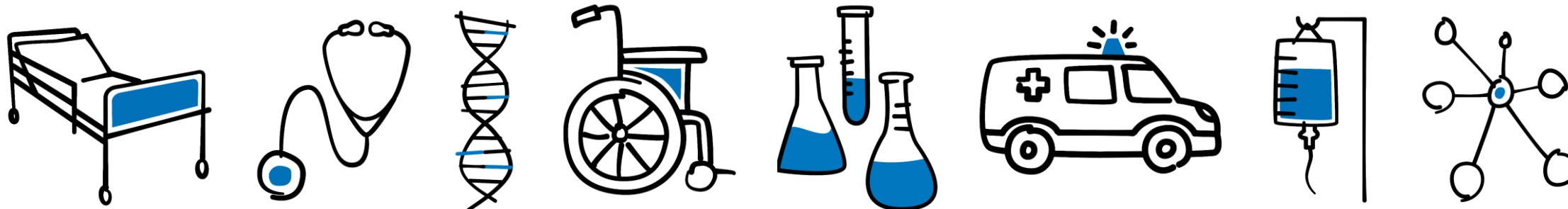
- Our turnover increased by 0.5%
- Our cash balance remained high at £124m – through NHS bodies paying income earlier and recovery of debt



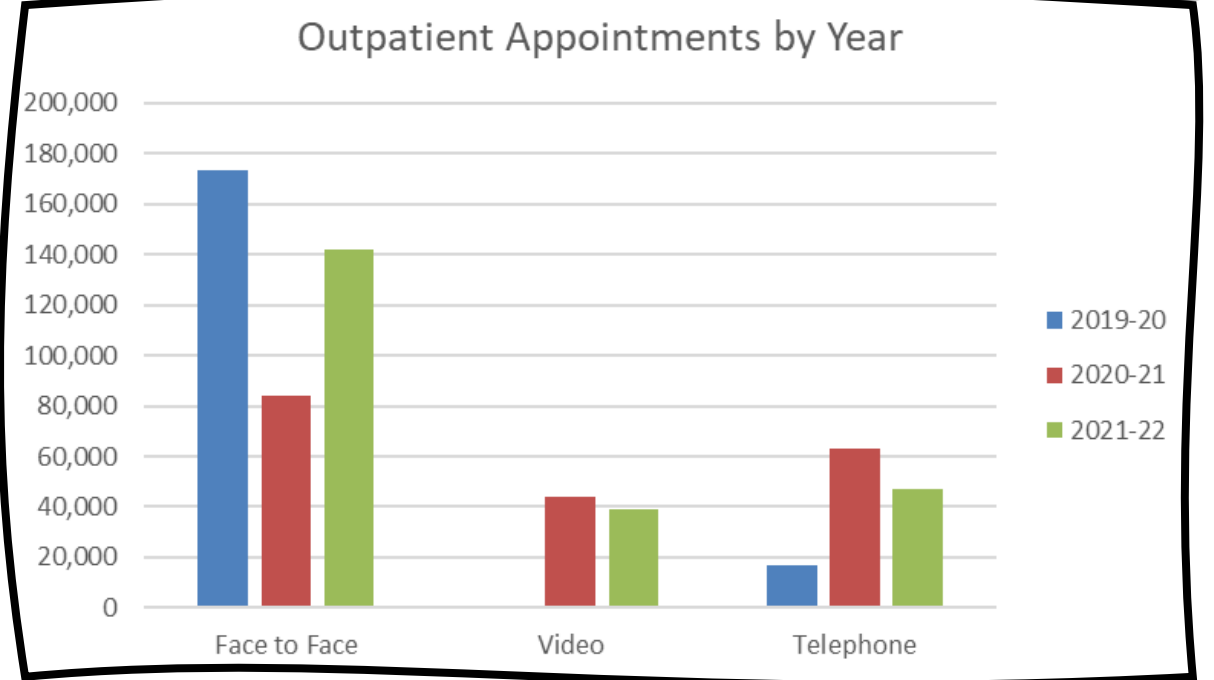
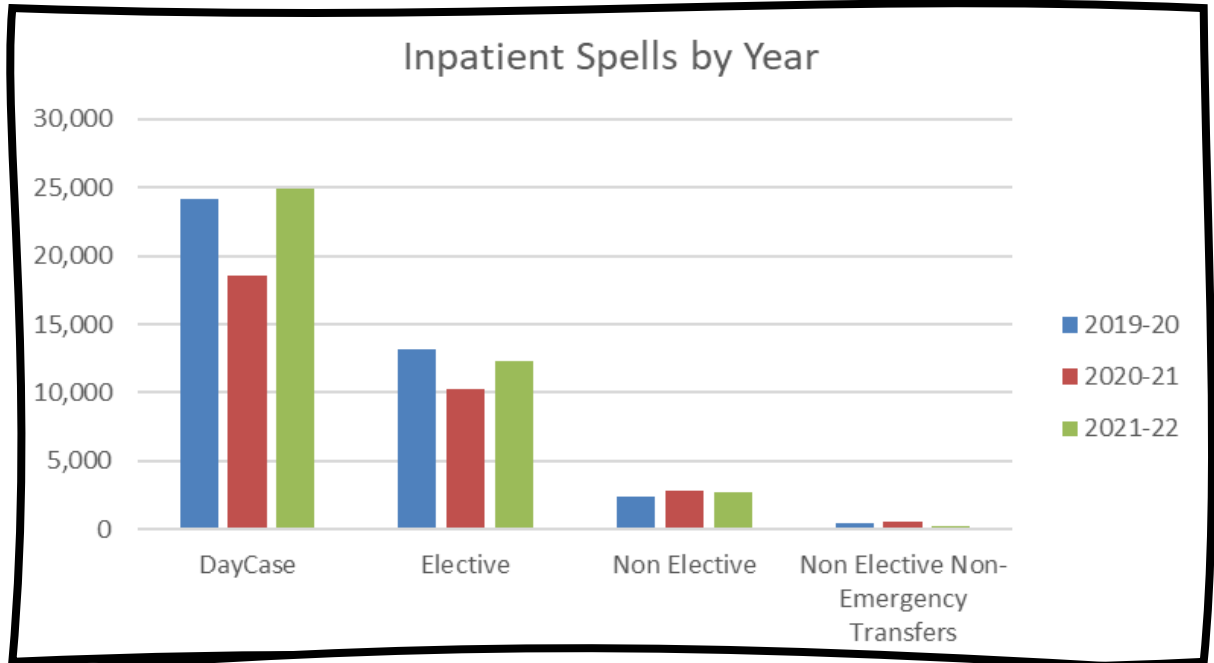
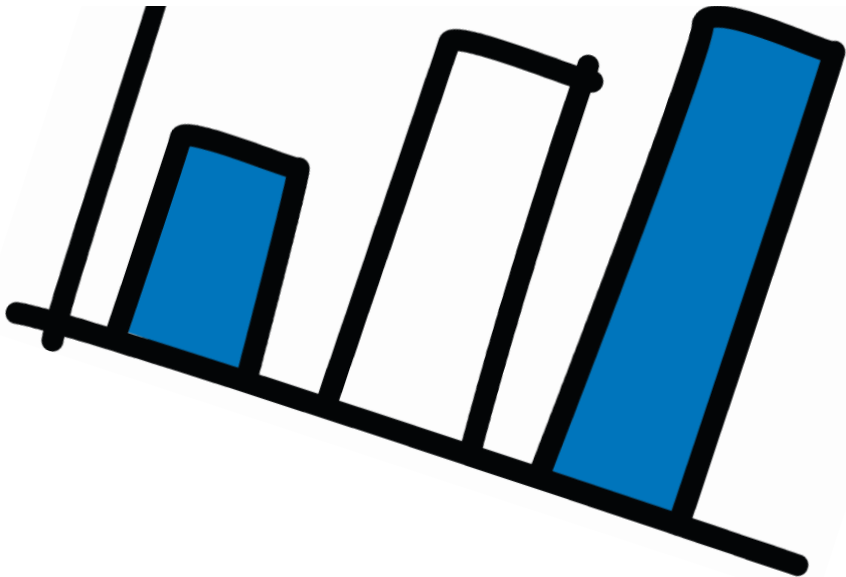
Income breakdown by type

Category	2020/21 £m	2021/22 £m	Increase / (Decrease) £m
NHS Patients	433.2	487.7	54.5
Reimbursement and top up funding	46.4	0	(46.4)
Total NHS Patient Care Income	479.6	487.7	8.1
Education	9.4	10.4	1.0
Other Patient Care	7.7	7.5	(0.2)
Other	6.4	7.9	1.5
Private Patients	37.4	24.9	(12.5)
Charity	5.2	10.6	5.4
Research	24.4	24.2	(0.2)
Total Other Income	90.5	85.5	(5.0)
Total Income	570.1	573.2	3.1

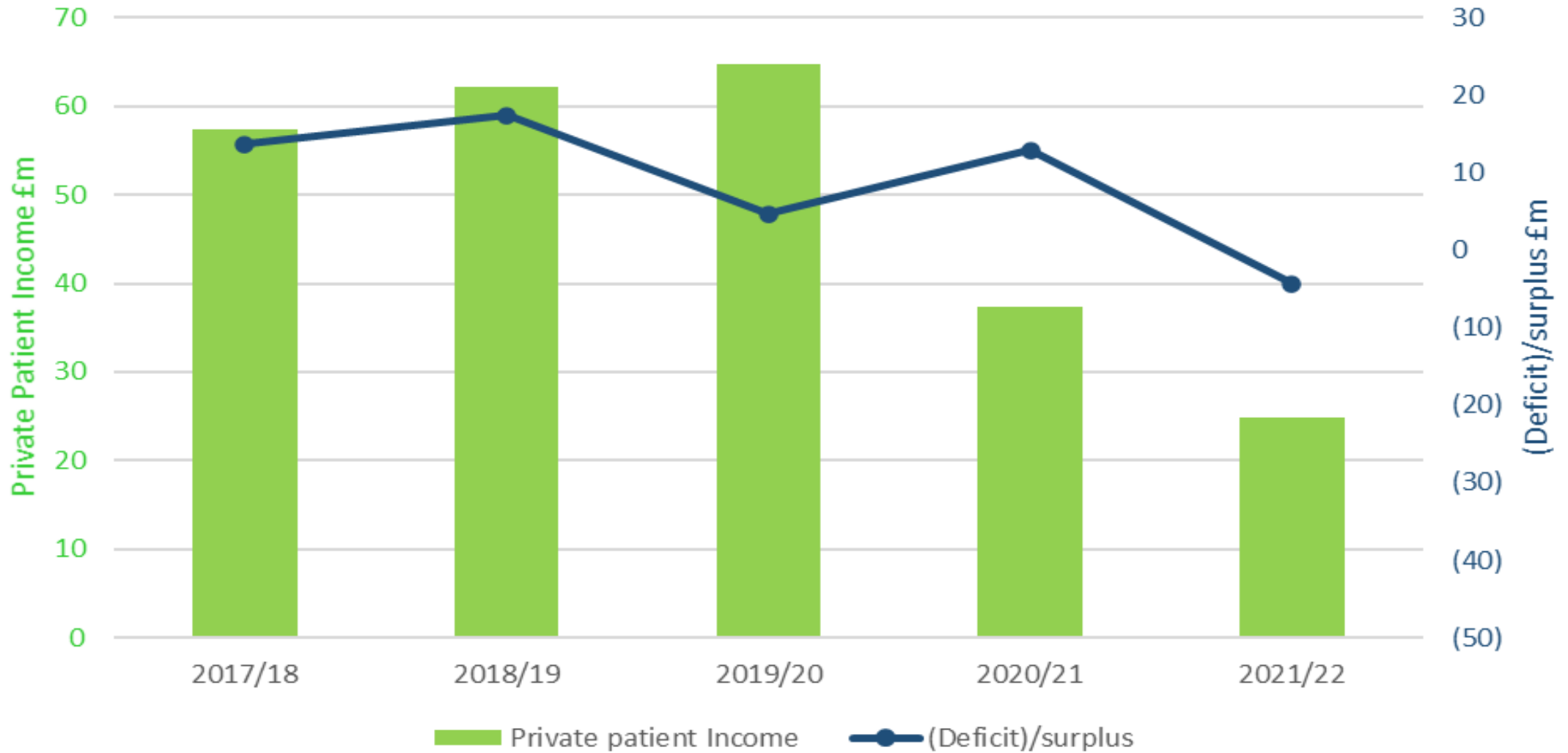
- NHS Patient income rose from 84% to 85% of the turnover of the hospital.
- Private Patient income shrank by 33% to 4% of turnover due to the pandemic.
- However the private patient capacity was used to treat NHS patients during this time
- Other key income streams came from research partners and the GOSH charity



Activity

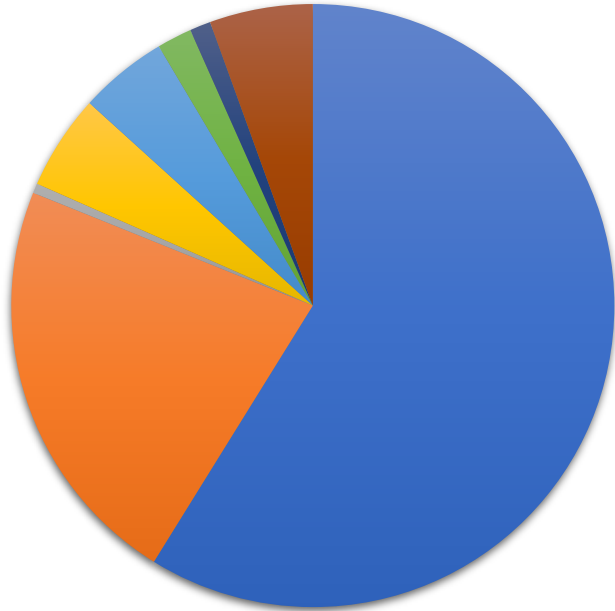


5 Year Performance

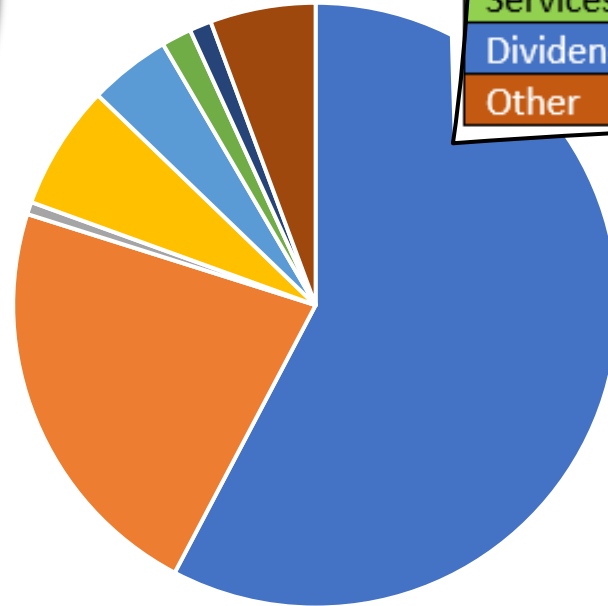


Expenditure breakdown by type

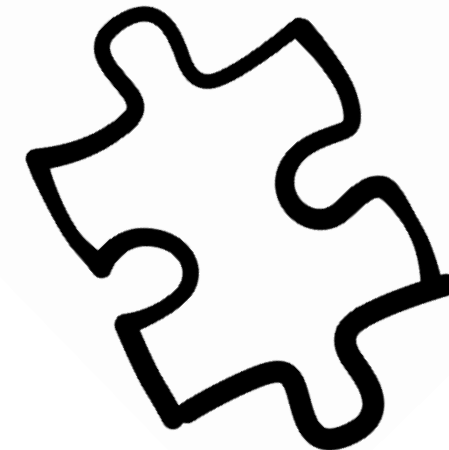
2021/22



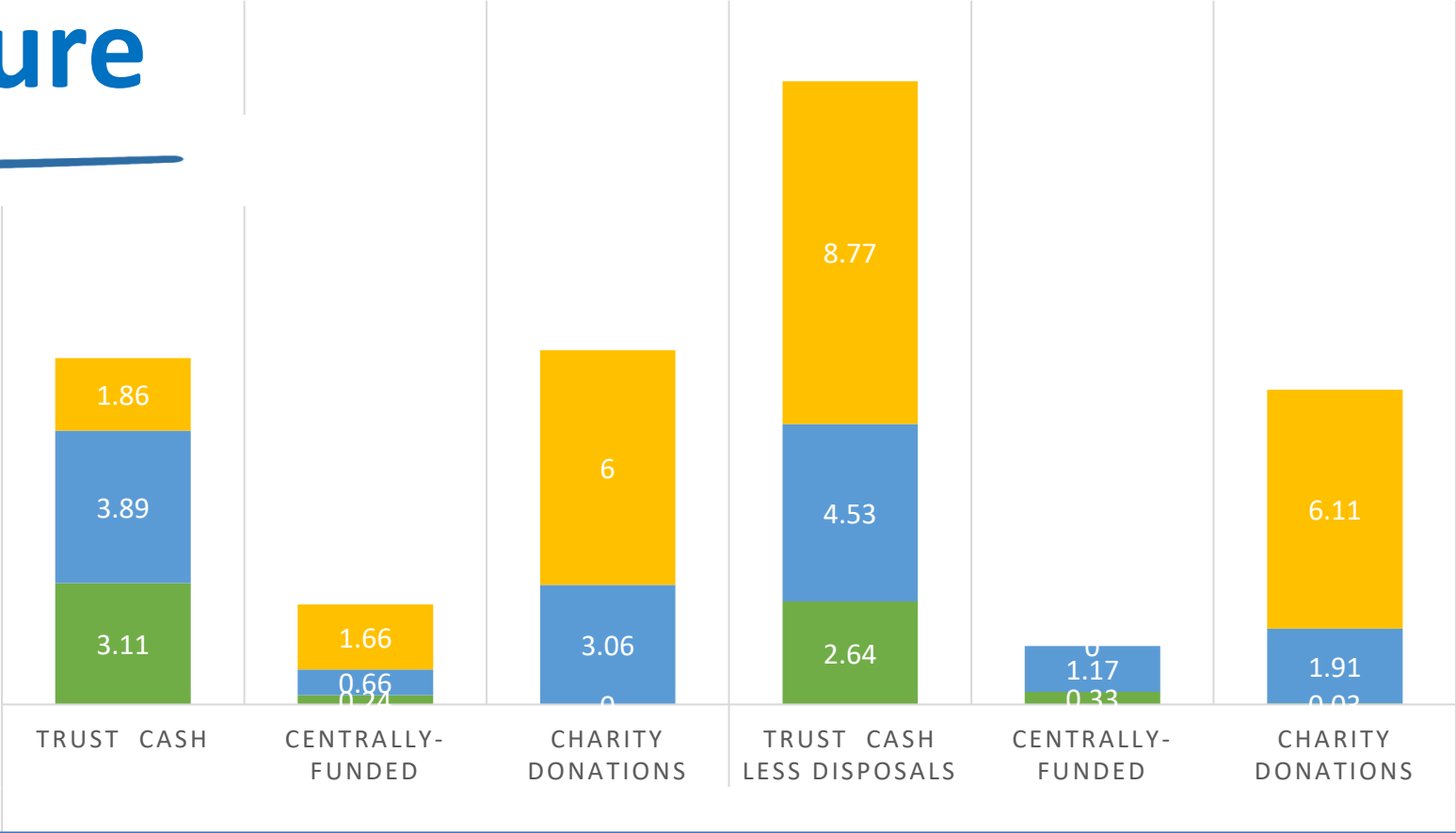
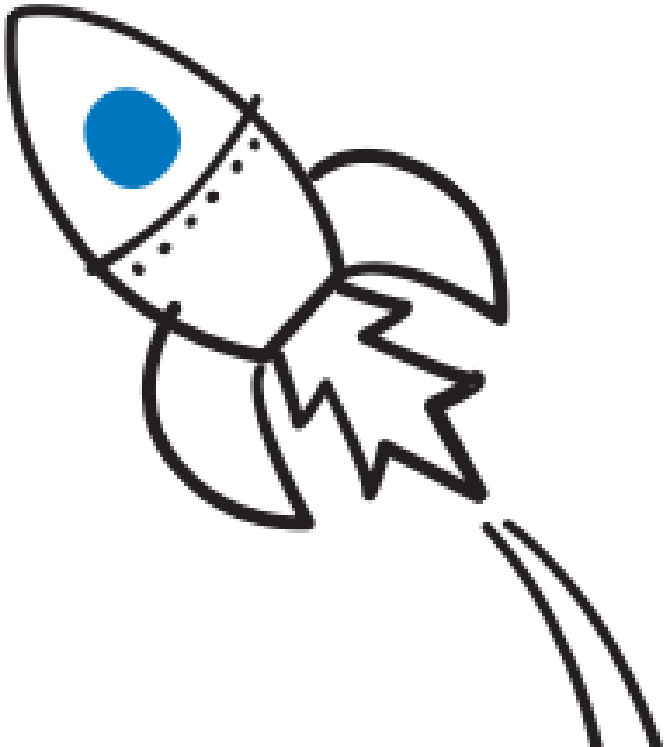
2020/21



Expenditure	2021/22		2020/21	
	£m	% of total	£m	% of total
Staff	351.8	59%	330.3	58%
Clinical supplies (incl drugs)	133.1	22%	126.8	22%
Research	3.1	1%	3.8	1%
Premises	30.5	5%	38.2	7%
Asset depreciation	28.4	5%	25.0	4%
Services from third parties	11.2	2%	9.2	2%
Dividend to Dept of Health	6.7	1%	6.7	1%
Other	33.1	6%	32.3	6%



Capital expenditure



£m	2020/21				2021/22			
	Trust cash	Centrally-funded	Charity donations	Total	Trust cash less disposals	Centrally-funded	Charity donations	Total
ICT	3.11	0.24	0	3.35	2.64	0.33	0.03	3
Medical equip. & other	3.89	0.66	3.06	7.61	4.53	1.17	1.91	7.61
Buildings	1.86	1.66	6	9.52	8.77	0	6.11	14.88
Total	8.86	2.56	9.06	20.48	15.94	1.5	8.05	25.49

Membership Update 2021/22



Beverly Bittner-Grassby

Lead Governor 2022/23 and
Governor representing Parents and Carers from
London



@GoshMembership

What does it mean to have a membership?

— GOSH is a membership organisation called a Foundation Trust.

— A Foundation Trust is an NHS organisation which gives greater opportunities for patients, staff and the community who have an interest in the Trust to have more of a say about the way in which services are provided.

— GOSH is accountable to our patients, staff and the community through our membership.

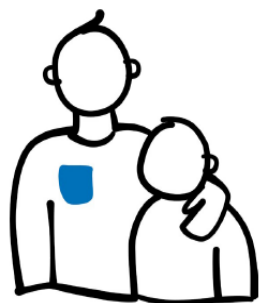


[@GoshMembership](#)

Our members

The GOSH Membership is a supportive community of people with shared experiences and a vital link between the Trust and its communities

Anyone above the age of 10, whether a patient, parent/carer, or members of the public can sign up to become a member and help shape the way we do things at GOSH.



More than 6,700 patient and parent/carer members

6,700+

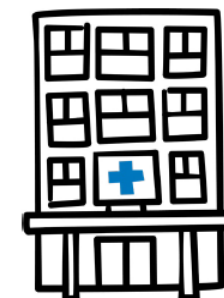


3,000+ public members

3,000+

Over 5,600 staff members

5,600

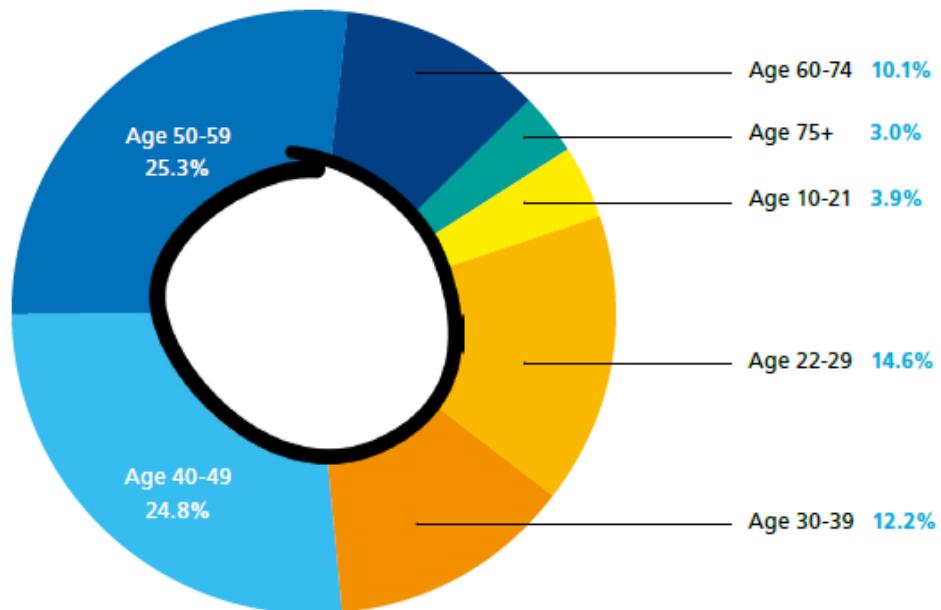


Representation

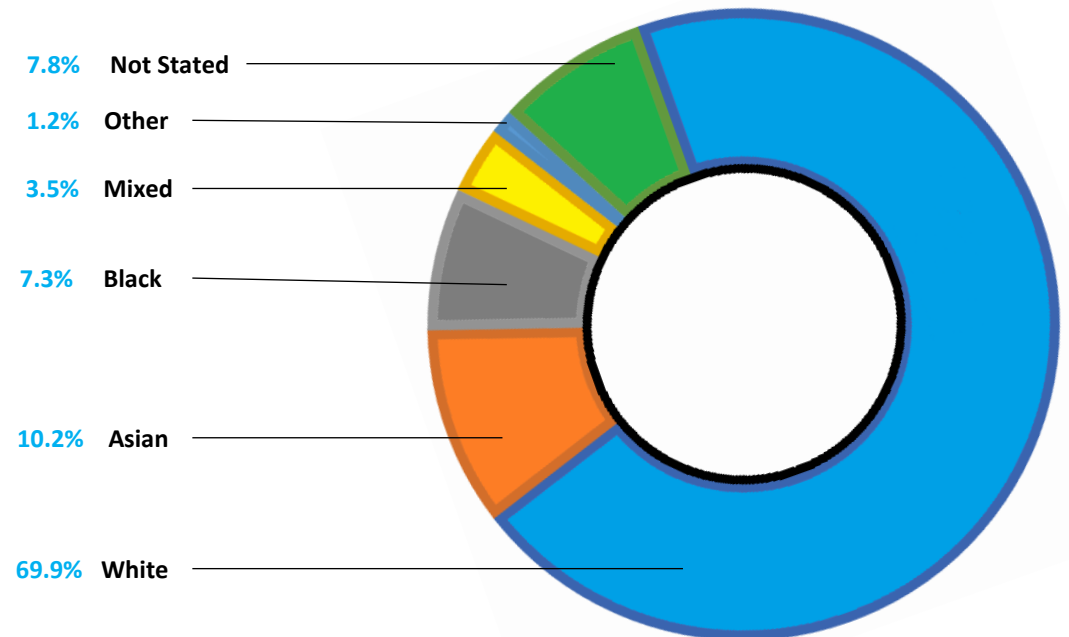


More female members than male members

Our public and patient/carer age is reflected with the following percentages



Our public and patient/carer ethnicity is reflected with the following percentages



Membership Strategy 2022-2025



Knowledge



Inclusivity



Sustainability

Digital Innovation & Connectivity

Aims

How we use the information our members provide us with so that we can equip them with the knowledge they need to be strong ambassadors for GOSH

Ensuring our membership is truly reflective of the different families, communities, and staff we serve, in particular our young people.

Tying into the Trust's wider sustainability agenda and taking meaningful steps so we can make sure that we are protecting the environment for generations to come.

Priorities

Educating people on what it means to be a member at GOSH and what this means in terms of commitment and the value they add

Reinforcing the various ways members can contribute their views, thoughts and ideas to help shape the hospital and actively showcasing what the Trust is doing in response to the feedback

Keep members and partners updated on developments at GOSH plus activity of the Council so that we can sustain engagement and also attract more people to join

Making sure everyone feels like they belong so reflecting that inclusivity in our communications, marketing and messaging

Placing an emphasis on young people to have a say and showing the difference young people have made also to encourage recruitment to the membership

Focusing on reaching out to the target groups which are underrepresented such as under 21's, patient/public male members as well as those in ethnic minorities

Simplifying our communications so that the message is clear

Being environmentally conscious in production of our marketing material

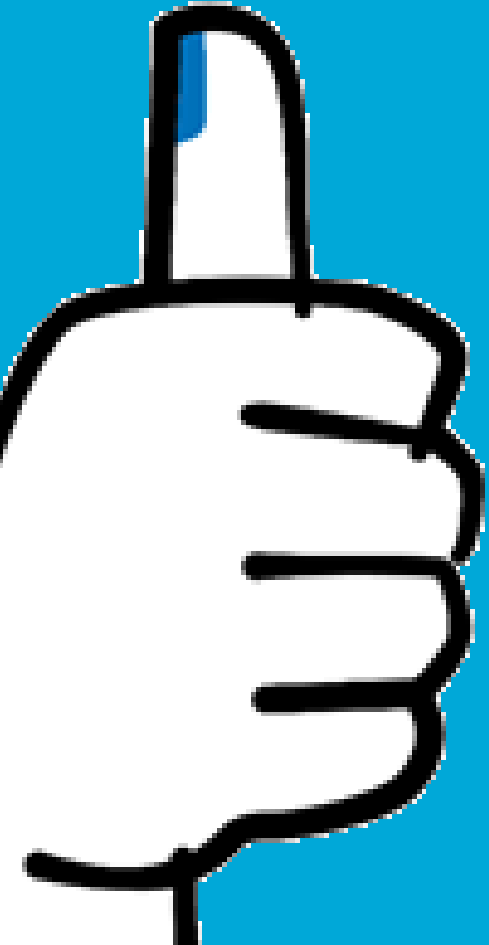
Playing an active role in contributions to the sustainability agenda at GOSH

Looking for creative ways our members can get involved in eco-friendly initiatives

Promoting the work we are doing on sustainability at GOSH to our members

Our achievements in 2021/22

- Set up our dedicate membership twitter page - [@GoshMembership](#)
- Developed and launched our Membership Strategy for 2022-25 in consultation with our members and governors
- Met with the Membership, Engagement, Recruitment and Retention Committee four times and reported back to the Council of Governors.
- We communicated with our members monthly via the 'Get Involved' newsletter
- Developed a 'So you want to be a Governor' session on Zoom for those members thinking about putting themselves forward in our election.
- We successfully ran a governor election and welcomed nine new governors and three re-elected governors.
- Ran several features about membership and our governor election in Roundabout (our trust newsletter) and headlines (staff bulletin) throughout the year.



Our Council of Governors

The Council of Governors is made up of different types of governors, they are elected by their members and are direct representatives of our patients, their families, staff, members of the public and local organisations.



GOSH has 27 Governors

6 Patient Governors

- 3 Patients from London
- 2 Patients from Home Counties
- 1 Patient from rest of England and Wales

6 Parent and Carer Governors

- 3 Parents/carers from London
- 2 Parents/carers from Home Counties
- 1 Parents/carers from England and Wales

6 Public Governors

- 3 Public Governors from London
- 2 Public Governors from Home Counties
- 1 Public Governor from rest of England and Wales

5 Staff Governors

4 Appointed Governors

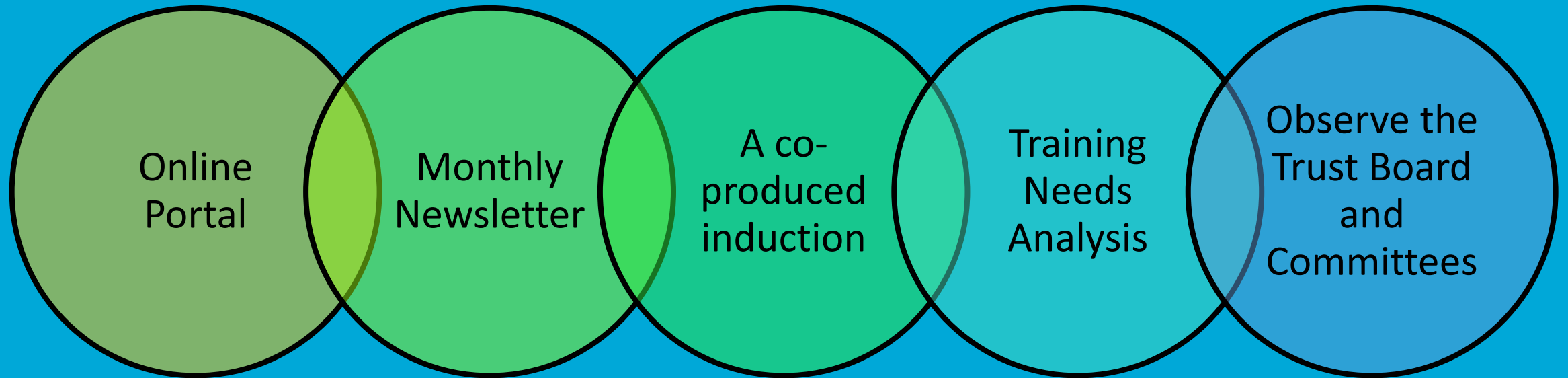
- 1 Appointed Governor from Camden Council
- 2 Appointed Governors from Young People's Forum
- 1 Appointed Governor from UCL Great Ormond Street Institute of Child Health



GREAT ORMOND STREET HOSPITAL MAY 2022 COUNCIL OF GOVERNORS

	PATIENT	PARENT/CARER	PUBLIC	STAFF	APPOINTED
LONDON	 ABBIGAIL SUDHARSON	 BEVERLY BITTNER - GRASSBY	 ROLY SEAL	 QUEN MOK	 GRACE SHAW - HAMILTON YOUNG PEOPLE'S FORUM
	 CONSTANTINOS PANAYI	 KAMRAN ANSARI	 PEACE JOSEPH	 MARK HAYDEN	 VACANT CAMDEN COUNCIL
	 MAISIE STEWART	 STEPHANIE NASH	 SARA AYERMAN	 BENJAMIN HARTLEY	 JUGNOO RAHI UCL GREAT ORMOND STREET INSTITUTE OF CHILD HEALTH
HOME COUNTIES	 JOSHUA HARDY	 LISA ALLERA	 EVE BRINKLEY - WHITTINGTON	 JACQUELINE GORDON	 ROSE DOLAN YOUNG PEOPLE'S FORUM
	 OLIVIA BURLACU	 SAPNA TALREJA	 HANNAH HARDY		
REST OF ENGLAND & WALES	 GEORGINA TOWNSEND - TEAGUE	 CLAIRE COOPER-JONES	 JULIAN EVANS	 TANIA AHMAD	

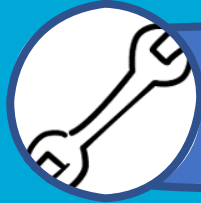
Foundation Trust Support for our Council of Governors



Activities of the Council of Governors



Established a Governors Sustainability Working Group to support GOSH's Climate Emergency



Reviewed the Trusts approach to recovering from COVID-19



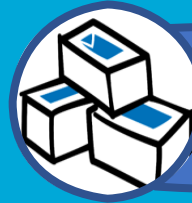
Received updates on the plans for the Children's Cancer Centre



Contributed to the appraisal of the non-executive directors



Held a Constitution and Governance Working Group



Josh Hardy, Appointed Governor elected to the NHS Providers' Governor Advisory Committee

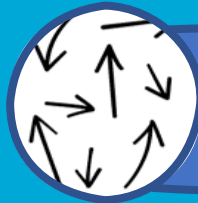


Received updates from the Membership Engagement Recruitment and Representation Committee (MERRC).

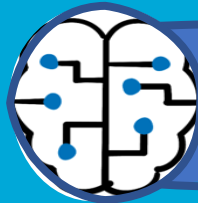
Activities of the Council of Governors



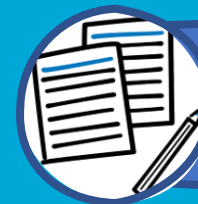
Revised the Membership Engagement Strategy



Received summaries of the Trust Board and its Assurance Committees



Received updates from the Young People's Forum



Approved the Governor attendance and mandatory training Standard Operating Procedure



Undertook a self-assessment of the Council's effectiveness survey 2022



Contributed to the 2021 externally facilitated Well Led review.



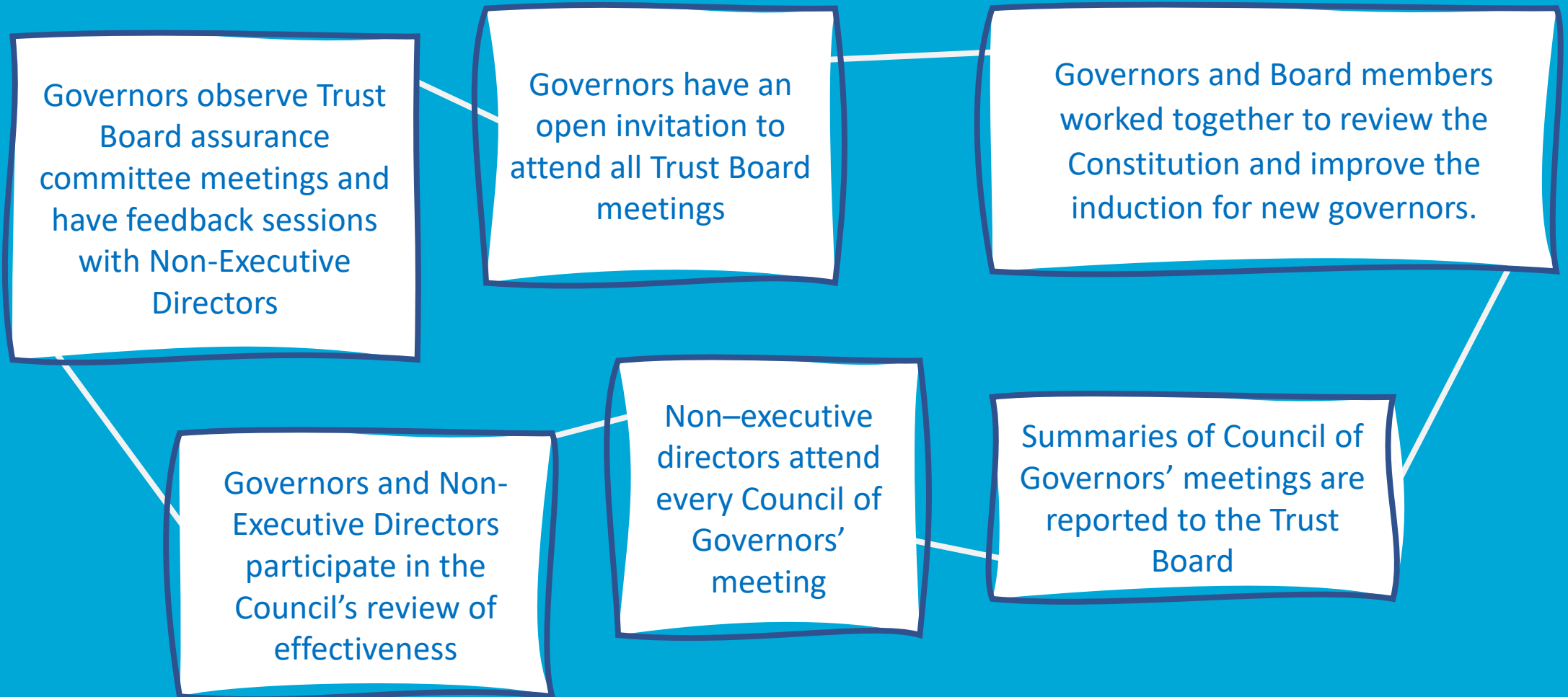
Reappointed Kathryn Ludlow, Non-Executive Director for another three year term



Appointed Suzanne Ellis and Gautam Dalal as Associate Non-Executive Directors in the first instance, and moving into a substantive Non-Executive Director roles

Working Together

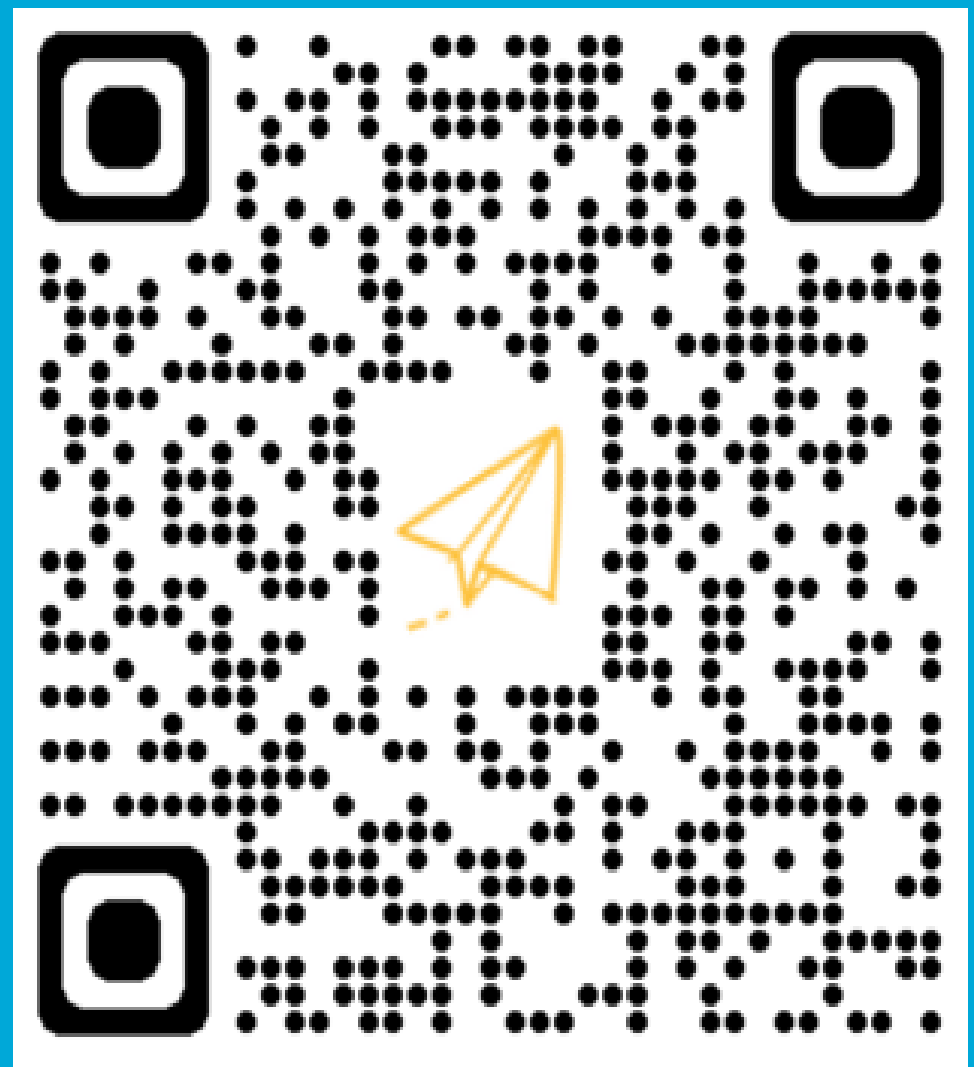
The Trust Board and Council of Governors



**Join our
Membership**



Help us recruit more
members
Share our QR Code
with friends and family





Questions

Thank you
for joining us!

