

Great Ormond Street Hospital for Children

Questions to support EU Exit Executive meetings

Operational communications

- Is the board sighted on published operational guidance for EU Exit and subsequent publications and information shared at the recent national workshops?
 - CEO has updated the Board at Board meetings. Brexit on the agenda for board meeting on 18 September.
 - o Brexit is a regular agenda item for Executive Management Team.
 - COO updated Operational Board based on regional workshop earlier in the year.
 - Chair and Board members updated by email with latest GOSH preparations for a no-deal exit on 21 March.
- Have you taken steps to communicate EU Exit preparation actions to frontline staff?
 - Communications have gone out via intranet, the external website and through a regular update to the Senior Leadership Team meeting.
 - Screensaver displays around the hospital to remind EU staff of support available.
 - Communicated directly with EU staff encouraging them to apply for the EU settlement scheme, hosted drop in sessions to walk EU staff through application process.
- Have you discussed EU Exit impact across the local health system and through LHRP?
 - COO attended regional meeting, and staying up to date via regional forum.
 - Acting COO and Emergency Planning Officer will attend Regional EU Exit Workshop for the London region on the 19th September.

Operational readiness for a response

- Has the organisation established its EU Exit team and planned for the potential to respond out of hours or over a sustained period of time?
 - Emergency processes are in place.
 - EU Exit team has been established and will meet weekly again commencing 12 September.
- Have you established a single point of contact for EU Exit and communicated the escalation process across the organisation?
 - Yes Andrew Taylor, Acting Chief Operating Officer (COO).
 - Escalation to Andrew Taylor and EU Exit Steering Group communicated via intranet.

- Have you identified local leads for workforce, supply, data, research and medicines?
 - All local leads have been identified.

Supply

- Are national contingency arrangements for supply understood across the organisation and the local actions required in progress?
 - Arrangements for supply are understood by the EU Exit group, and these have been communicated across the organisation as appropriate.
 - Local action to ensure forward planning to accommodate possible additional lead time on orders has been communicated to teams.
- Are plans in place to "walk the floor" to escalate any further EU dependent supply issues that are not addressed nationally?
 - Supply issues that are not covered nationally have been addressed.
- Are plans in place to manage with longer lead times for supplies, and for potentially receiving deliveries out of hours?
 - o Communication has been shared to allow for longer lead times.
 - o Accommodation for out of hours delivery has been put in place.
 - Stock levels remain healthy. Pre-EU-exit scrutiny has not been maintained; however, there will need to be a reassessment of stock levels in August ahead of EU exit on 31 October.

Workforce

- Are systems in place to monitor uptake of the EU settlement scheme?
 - These systems are in place.
 - o EU staff are asked to notify HR when settled status obtained.
 - Numbers of EU staff without settled status to be regularly reported to workforce assurance committee
- Are the key workforce risks of EU exit understood in the organisation and have actions been put in place to mitigate this and monitor impact?
 - o Key risks are understood. These are minimal at this time.
 - Impact assessment undertaken, staff groups/ areas with highest exposure identified – monitoring of exit data in place.
 - Non-EU international recruitment opportunities being explored with partner groups (e.g. STP, Capital Nurse).

Clinical Trials

- Has information about EU funded clinical trials been sent to eugrantsfunding@ukri.org
 - This information has been shared.
- Have study sponsors for Investigational Medicinal Products (IMPs) used by the organisation been approached for assurance on continuity of supply?
 - Major sponsors have been approached, covering the majority of the trials in progress at this time.
 - Some sponsors have asked us to store 6 weeks of products; we are pushing back on these requests.

<u>Data</u>

- Have the critical data flows affected by EU Exit (including for clinical trials) been assured?
 - Two outstanding systems hosted in Europe.
 - Cloud services are required to host data in the UK.
 - Information sharing protocols have been reviewed for possible data transfers to EU.

Finance

- Are systems in place to record the costs of EU Exit preparations and impact?
 - Procurement recorded suppliers who have notified that costs will increase by more than 5% on 1 April 2019, and/or have identified Brexit as a cause of increased cost. 20 suppliers identified.
 - Note concern that there may be an additional wave of increased costs if any tariffs are added as a result of EU Exit.
 - Systems were in place to monitor the cost of EU preparations and impact. There was a rise in some costs, some of which were disputed successfully.
- Do you have any risks or concerns to flag?
 - Business Continuity Plans are all up to date to deal with potential risks.
- Is any additional support or information required from a national or regional level?
 - Not at present

Geography / Health Demand

- Have the wider risks of EU Exit on the local health and care system been assessed? E.g. increased demand, difficulties in accessing key sites.
 - As far as possible, these risks have been assessed. GOSH is in close contact with the North Central London STP.
 - Emergency plans are in place.
 - Anxiety over whether other organisations would give stock up, if it was needed.

Template for completion by EU Exit SRO (1 per NHS organisation) to be returned to Regional EU Exit mailbox by 25 March 2019

Topic	Great Ormond Street Hospital for Children NHS Foundation Trust	Comments & risks identified
Operational Communications	Green	
Operational Readiness	Green	
Supply	Amber/ Green	Some suppliers suggest there may be an issue with delay to supplies. This has been fed back to regional/national teams.
Workforce	Green	
Clinical trials	Green	
Data	Green	
Finance	Green	
Health Demand	Amber/ Green	GOSH is in close contact with the STP.

Please RAG rate:

- Red no preparations made
- Amber preparation commenced, but some risks outstanding
- Green organisation fully prepared